

Manifesto for Agile Software Development

We are uncovering better ways of developing software by doing it and helping others do it. Through this work we have come to value:

Individuals and interactions ✕ Processes and tools

Working software ✕ Comprehensive documentation

Customer collaboration ✕ Contract negotiation

Responding to change ✕ Following a plan

That is, while there is a value in the items on the right, we value the items on the left more.

We follow these principles:

Our highest priority is to satisfy the customer through early and continuous delivery of valuable software.

Working software is the primary measure of progress.

Welcome changing requirements, even late in development. Agile processes harness change for the customer's competitive advantage.

Agile processes promote sustainable development. The sponsors, developers, and users should be able to maintain a constant pace indefinitely.

Deliver working software frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale.

Continuous attention to technical excellence and good design enhances agility.

Business people and developers must work together daily throughout the project.

Simplicity -- the art of maximizing the amount of work not done -- is essential.

Build projects around motivated individuals. Give them the environment and support they need, and trust them to get the job done

The best architectures, requirements, and designs emerge from self-organizing teams.

The most efficient and effective method of conveying information to and within a development team is face-to-face conversation.

At regular intervals, the team reflects on how to become more effective, then tunes and adjusts its behavior accordingly.