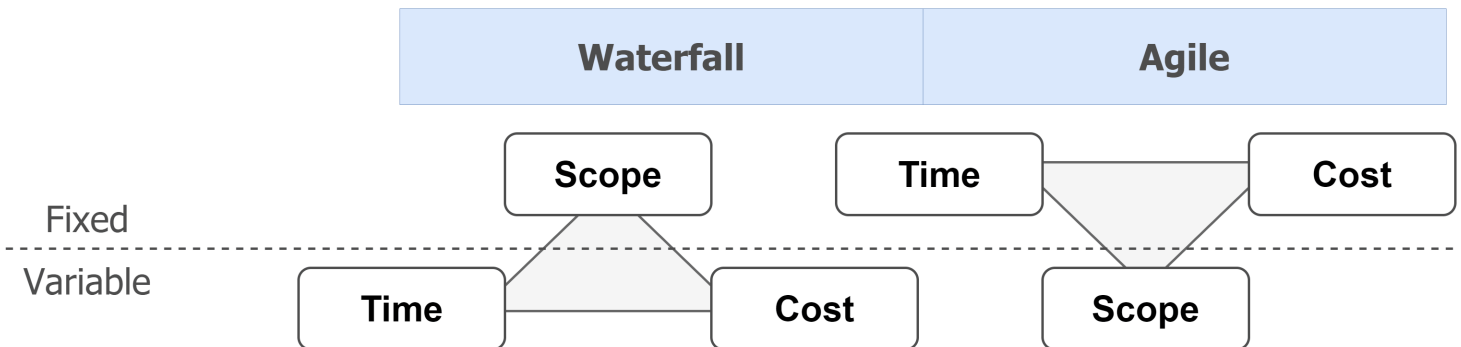


AGILE VS. WATERFALL

The main difference between Waterfall and Agile can be illustrated with the following triple constraints which can provide a rough overview. The rest of the differences that can provide a better overview can be found in the following table.



Focus	Waterfall	Agile
Focus	On processes	On people
Management	By plans	By changes
Development style	Waterfall / Long iterations	Incremental, iterative, short iterations
Requirements	Planned at the beginning	Updated before every iteration
Customer involved	At the beginning and the end	All the time
Feedback	Minimal	Frequent
Social aspects	Plan and control	Trust, responsibility, motivation
Team organization	Hierarchical	Self-organized teams
Leadership	Directing	Coaching
Change management	Minimization of changes	Accept and adapt to changes
Documentation	Exhaustive	Just enough
Communication	Mainly written	Mainly personal
Product delivery	As a whole at the end	Frequent, but partial